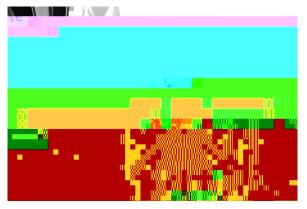
### Planning Guide for Evaluating Interventions

- 1. Review the worksheets from IDEAS Steps 4B and 4C to identify the evaluation measures (KPI's or Selection Criteria) for the proposed intervention activities.
- 2. Develop a plan to evaluate the interventions.

Determine who should be involved in intervention evaluation.

• Identify who should be involved in creating the evaluation plan.



- Identify who can assist with designing data collection tools, and leading data collection activities.
- **3.** Use the Evaluation Planning Template *fGYY*?*YmFYgci fWgE*to list the evaluation measures and how they will be assessed.
  - a) Prioritize evaluation activities based on the intervention implementation plan created in IDEAS Step 6.
  - b) Plan methods to evaluate each intervention activity.
  - c) Develop data collection tools and instruments. You may need to develop surveys quickly if you plan to measure changes in attitudes and behavior BEFORE and AFTER
  - ]ad`YaYbh]b[gdYV)YW]bhYfjYbh]cbUVh/jj]h]Yg"
- 4. Establish a plan for how you will collect and review data on the implementation dfcWggUbX h Y ]bhYfj Ybh]cb fYgi `hg''l gY h ]g]bZcfa Uh]cb hc fY bY h Y ]bhYfj Ybh]cb " activities.
  - a) Decide who will oversee evaluation activities, how and when the data will be reviewed and communicated.
  - b) Communicate potential concerns or changes with the Design Team and continue using an organization-wide integrated participatory health promotion program.

#### Understanding Process and Outcome Evaluation Measures

#### Process evaluation: + R Z \ R X P R Q L W R U L P S O H P H Q W D W L R Q H

Having a written evaluation plan will help to assure that the proper data will be collected, atthe right time, from the right people, and reviewed appropriately.A plan will also documentZKR LV UHVSRQVLEOH IRU VSHFL4F WDVNV

Based on the key considerations generated in Step 6, the Steering Committee will monitor:

- how close the estimates were on resources needed, costs and funding, and potential obstacles,
- communications and training, and
- key personnel responsible for the intervention itself.

A strong evaluation plan includes multiple levels of data collection, including "process evaluation" and "outcome evaluation" measures.

Process evaluation answers questions such as:

\$ UH WKH LQWHUYHQWLRQ DFWLYLWEHIYQREWHLQZK/LPQSROWHPHQWHG DV SOI

\$UH WKHUH DGHTXDWH UHVRXUFHV DWOLORROFDWHG WR VXSSRUW WKH L

- V WKH LQWHUYHQWLRQ UHDFKLQJ\WQKRHWL"QWHQGHG DXGLHQFH" - I QI

\$UH WKH SHRSOH ZKR ZLOO EH D•HFWFKIG QEJ\HW/KLHQ LZPRSUONHBHIQ FWHDGWALURHQV HTXLSPHQW VDWLV4HG RU DUH WKHQUHHHQX QWDRQ WEHLFVLRSOD WHHGG" SUREOHP\

Is additional training or communication needed for things to run more smoothly?

Process evaluation methods don't need to be very formal, but they do need to be planned.

7 KH LPSOHPHQWDWLRQ WHDP LIGL•HUHQWVIKURRXPOWGKPHD6 WWDUQQFJR&QRVPDPH the people who are implementing various activities of the intervention.

• Example: Schedule meetings or regularly speak with supervisors and workers to ask how things are going.

Set up a system to "count" or quantify what is done and who is on the receiving end of what is done (e.g. numbers of training presentations, numbers of participants, etc.).

• Example: Use an electronic sign up system for training events to create a record of events and registrants.

Set up a system to capture feedback for improvement from people the intervention is intended to reach.

Example: Collect brief evaluation surveys following training events. Use process evaluation
G D W D W R U H 4 Q H W K H L P S O H P H Q W D WFLFRHCS W R GW D GD D W D F K WWL KHW LDQ.
audience. Be prepared to respond quickly and adapt the intervention if there are unexpected obstacles or unintended consequences.

#### Outcome evaluation: How you measure intervention impact

Outcome evaluation answers questions such as:

#### Tips when using outcome evaluation data

Changes in reported health status or health conditions take time to achieve. Even though your target measures may not change quickly, there may still be positive impacts.

• Be sure to collect plenty of "short-term" measures to give an opportunity to assess and document positive changes.

Sometimes, large swings in outcomes measures are due to factors other than your intervention.

- Ghuh]gh]Wgicb`\YU`h\`UbX`]b1 fmfUhYg`Wub` i Wni UhY`XiY`hc`W\UbWržaU\_]b[`]h`\UfX`hc`XYhYWni`
  - X] YfYbWrgXiYhcUb]bhYfjYbh]cb"
  - Grouping statistics in multi-year time increments (e.g. three years at a time) can provide a more stable and reliable look at trends in health and safety impacts.
  - Someone trained in epidemiology can assist with data analysis and interpretation.
  - Again, collecting "short-term" measures can help you detect immediate impacts to behavior and other changes in the organization.

Don't underestimate the power of organizational culture and climate for supporting positive health and safety behavior. These are important outcomes to measure.

• If workers perceive that their co-workers and managers value health, safety and well-being, they will tend to value it too.

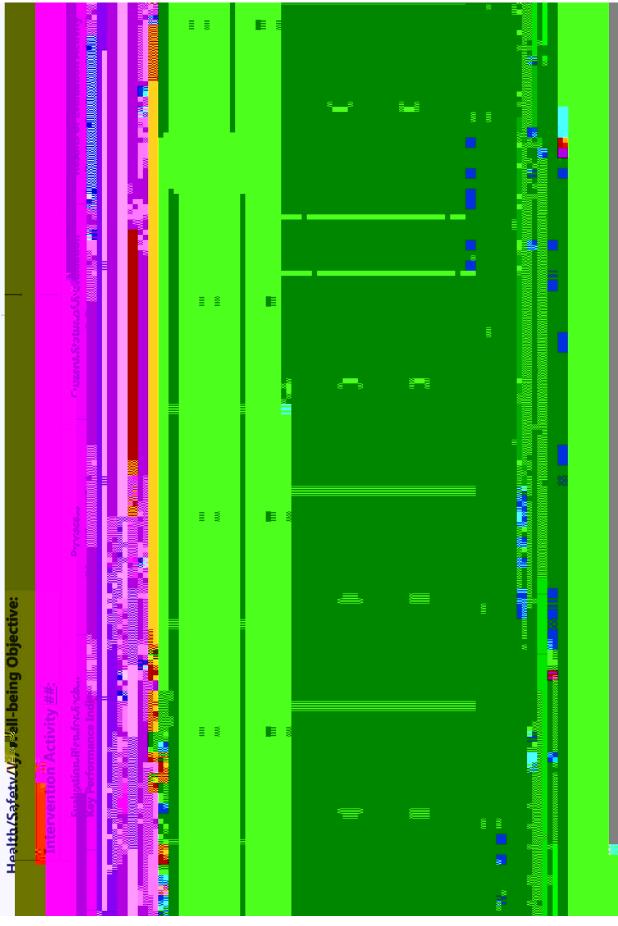
Use evaluation data to generate awareness and support for your intervention.

- Develop communications to promote the successes of the intervention at every stage. Frequent communication can help people feel more engaged and motivated to be part of something positive.
- Develop progress reports about the intervention to promote both the intervention and the overall Healthy Workplace Participatory Program.

## IDEAS Step7: Evaluate Interventions Handout

# TDEAS Step 7 - Evaluation Plan

TO BE COMPLETED BY STEERING COMMITTEE WITH INPUT FROM DESIGN TEAM



201

© Center for the Promotion of Health in the New England Workplace, University of Massachusetts Lowell, 2019.